

Understanding perceptions and finding the way forward for SIPs.

SIPA • 3/5/19



We create a market advantage for organizations that create a sustainable, energy-responsible future.



The company we keep





























energypulse™ ecopulse™

b2bpulse™

..and we end with campaigns that build brands, shift perceptions and drive sales





Today we will look at results from
Professional Builder Magazine's survey of builders
and compare those to
Shelton Group's national Energy Pulse® data,
which explored what consumers actually think and what
they're willing to pay for.



First, why does sustainability matter?





82%

of **Millennials** are anxious about how climate change will affect **their children's** quality of life

Source: Millennial Pulse 2017

The average American recognizes that he or she needs to *do* something.





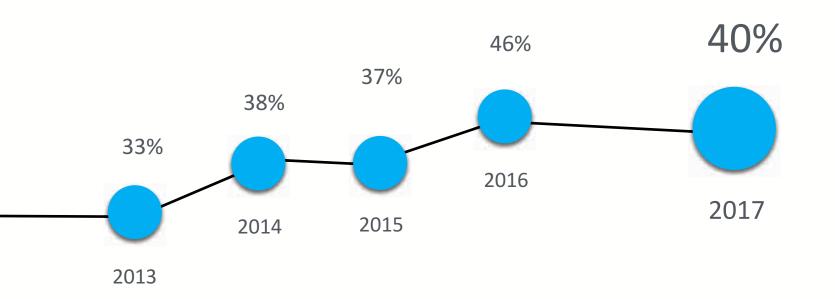
And



of Americans believe that we have a moral duty to leave the earth in as good or better shape than we found it



Would you like to be seen as someone who buys eco-friendly products?



n=2,005





So what does this all mean for consumers when they think about buying a home?



89%

of people who expect to buy a new home in the next two years say higher energy efficiency would cause them to choose one new home over another



As part of Energy Pulse, we take a look at those who already own a "green home" as well as those who are in the market for a new home and say that energy efficiency would very/strongly impact their new home purchase decision.



Let's explore these two groups



Green Homebuyers

Already purchased a certified green home

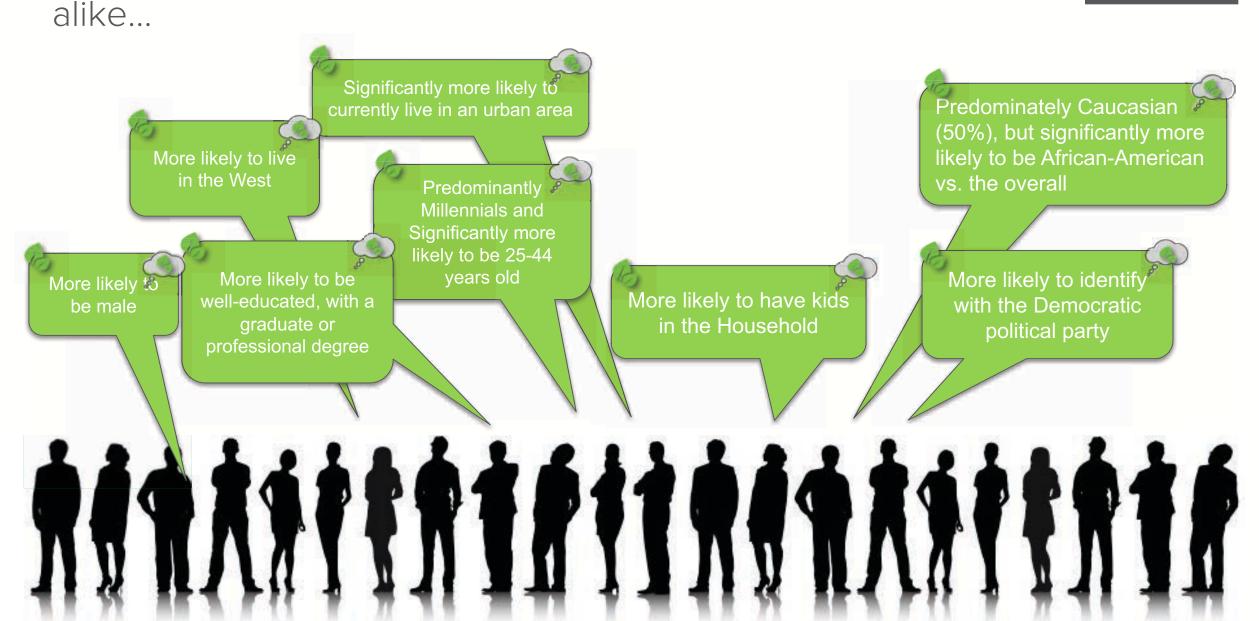
Energy Savvies



- In the market for a new home
- Say that energy efficiency would very/strongly impact their new home purchase decision

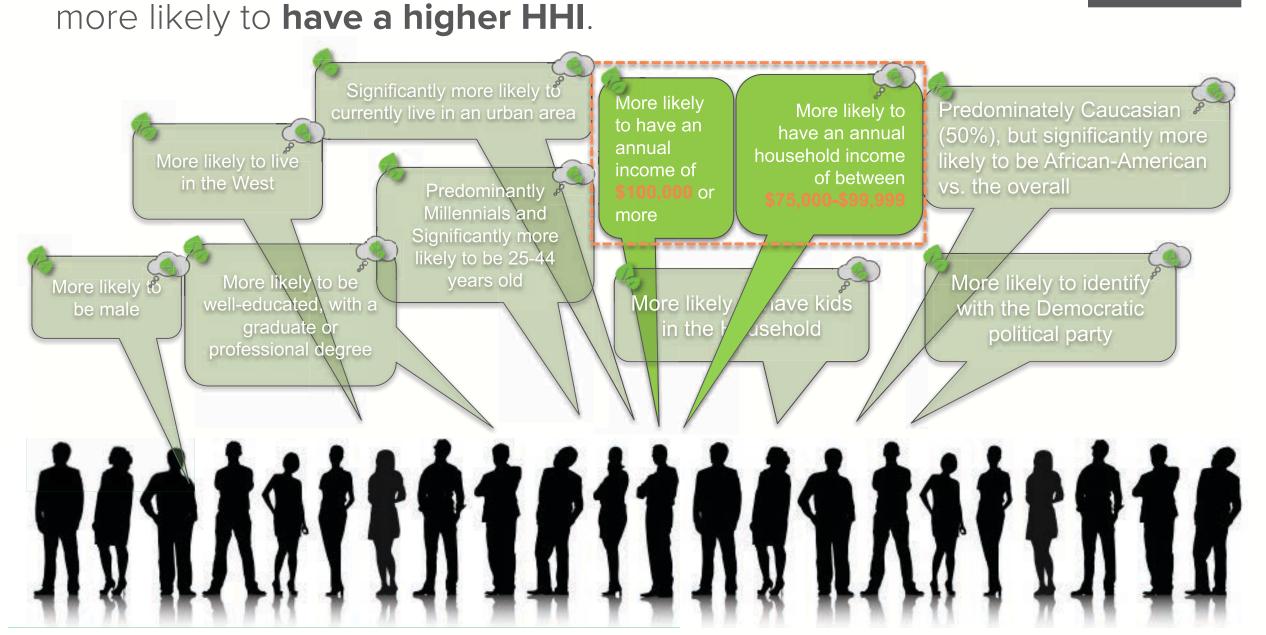
Green homebuyers (4) and Energy Savvies (50) look a lot





...with one significant difference: green home buyers are







Similarly, while the two groups share attitudes about the environment in many areas...

More likely to say "The environmental impact of our energy use" is their biggest energy concern

Much more likely to say the government should pay more attention to environmental issues

Significantly more likely to say energy conservation is important in the way they make decisions and purchases





...money is more of a motivator for Energy Savvies, who haven't yet bought a green home.

More likely to say "The environmental impact of our energy use" is their biggest energy concern

Much more likely to say the government should pay more attention to environmental issues

Significantly more likely to say energy conservation is important in the way they make decisions and purchases

Their top reason to participate in energy conservation activities or buy energy-efficient products or services was "to preserve the quality of life for future generations" and significantly less likely to say it was "to save money"



Their top reason to participate in energy conservation activities or buy energy-efficient products or services was "to save money"



energypulse™

nationally representative sample of

100%

of Americans



45% of those in the market for a new home don't think about energy efficiency when purchasing



Just over half (55%) of those in the

market for a new home say that energy efficiency would very/strongly impact their new home purchase decision. 20%

of Americans say they are planning to buy a home in the next 2 years



Energy Savvies, the future homebuyers that align most with current owners of Green homes.

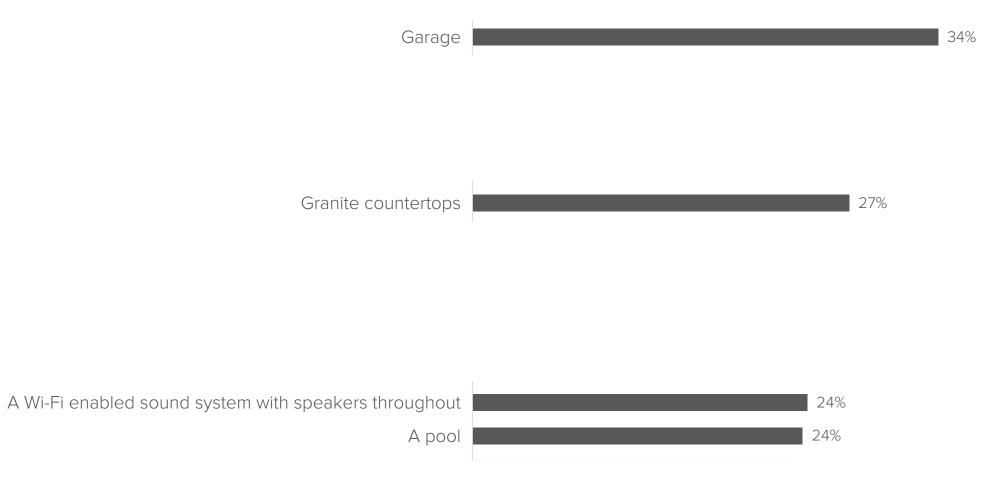
These future buyers represents the ripest target for builders selling green homes.



What do these home buyers want in a <u>new</u> home?

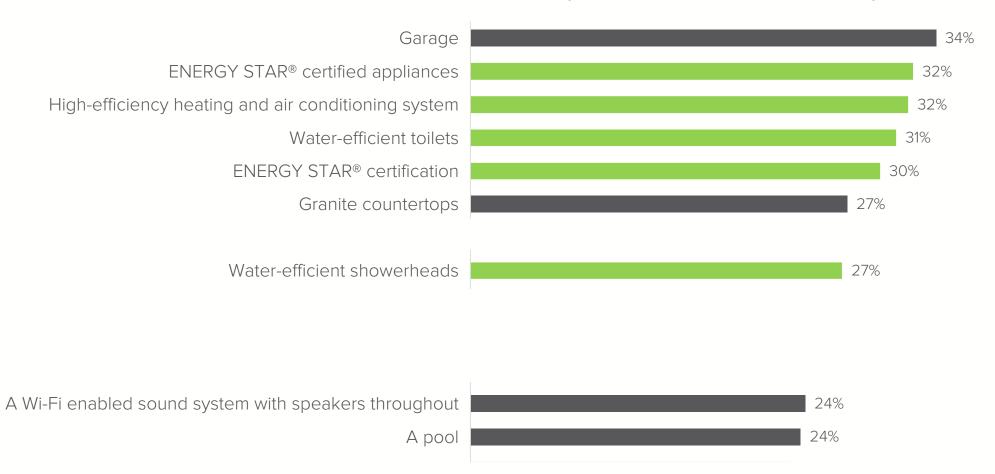
Garages, granite countertops, sound systems and pools still make the top 15 list for features these buyers want...





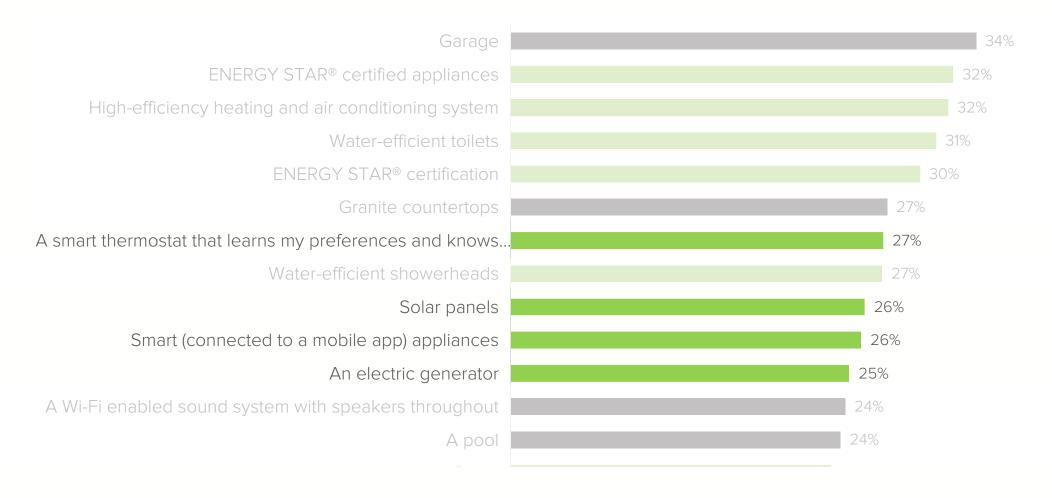
Shelton

... yet ENERGY STAR® appliances and certification, as well as efficient HVACs and toilets, make up the bulk of the top tier.



... and smart thermostats and appliances, along with solar panels and generators, are wanted more than Wi-Fi speakers and pools.







So what are the must-haves in a green home?



Builders have some strong opinions.



Builders know that higher efficiency (or SEER) HVAC, higher efficiency appliances, and insulation with higher R-values matter a lot in a green home.



91%

Higher efficiency (ENERGY STAR®) appliances



87%

Higher efficiency (or SEER) HVAC, furnace, or air conditioning equipment

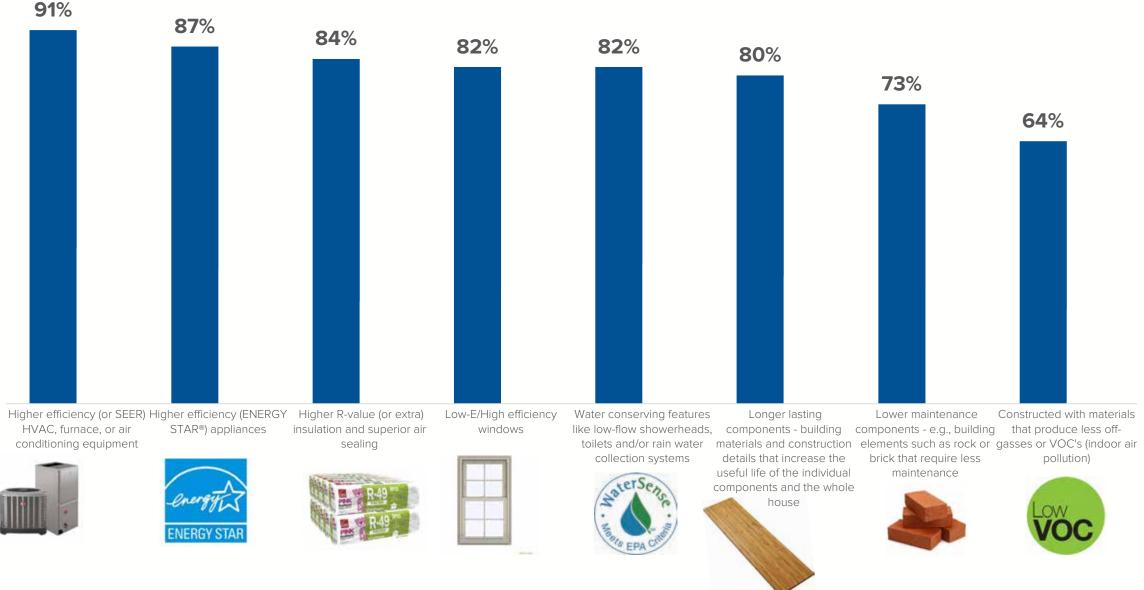


84%

Higher R-value (or extra) insulation and superior air sealing

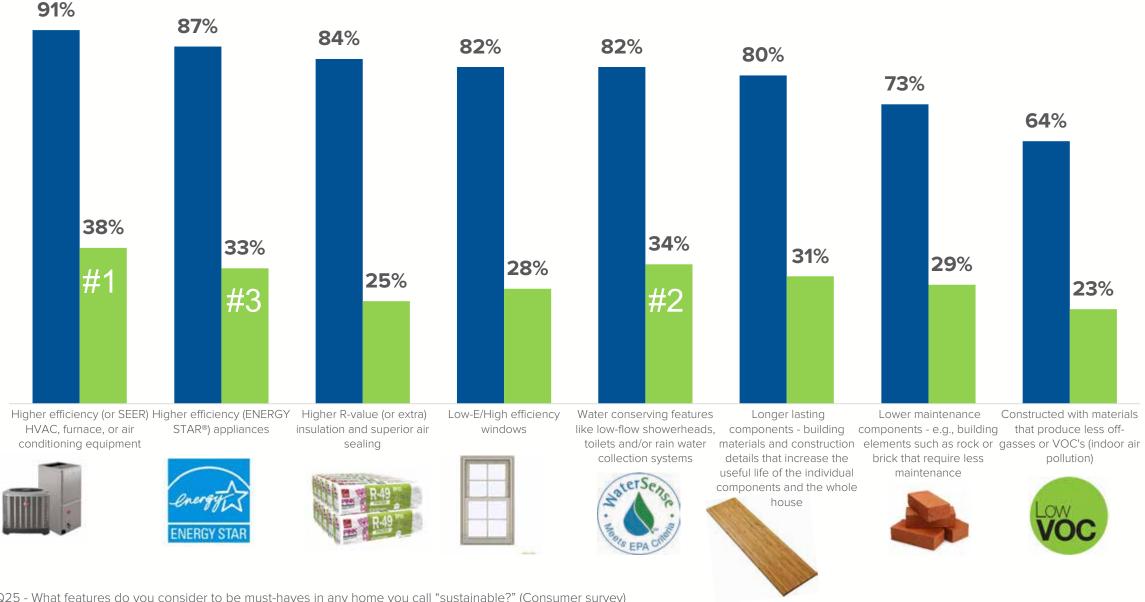
And the list of features Builders consider "must-haves" is extensive...



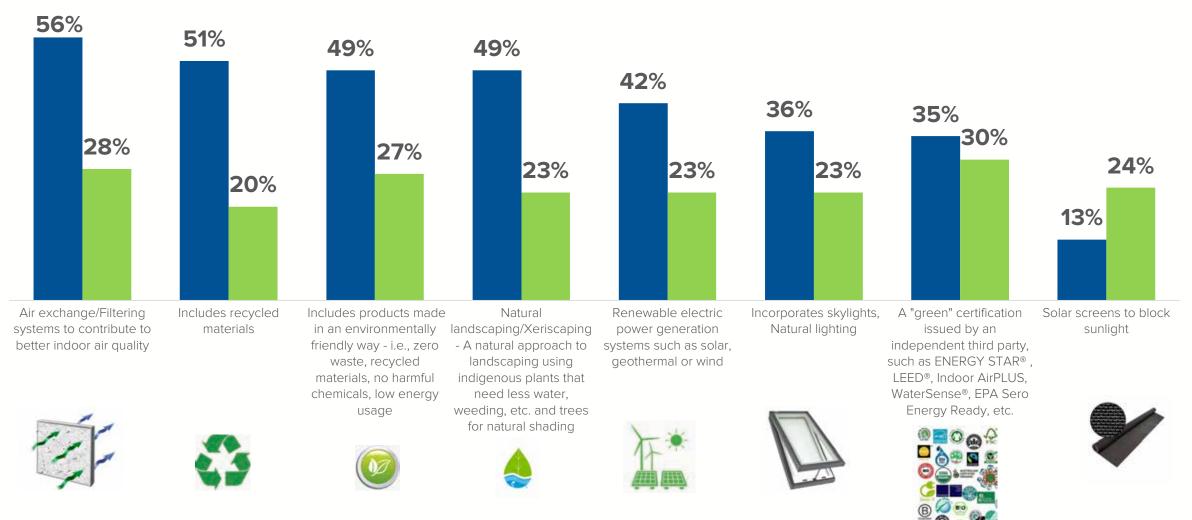


The majority of Energy Savvies, however, don't give these as much weight





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Why the disconnect? Energy Savvies don't understand what truly makes a difference in this kind of construction.

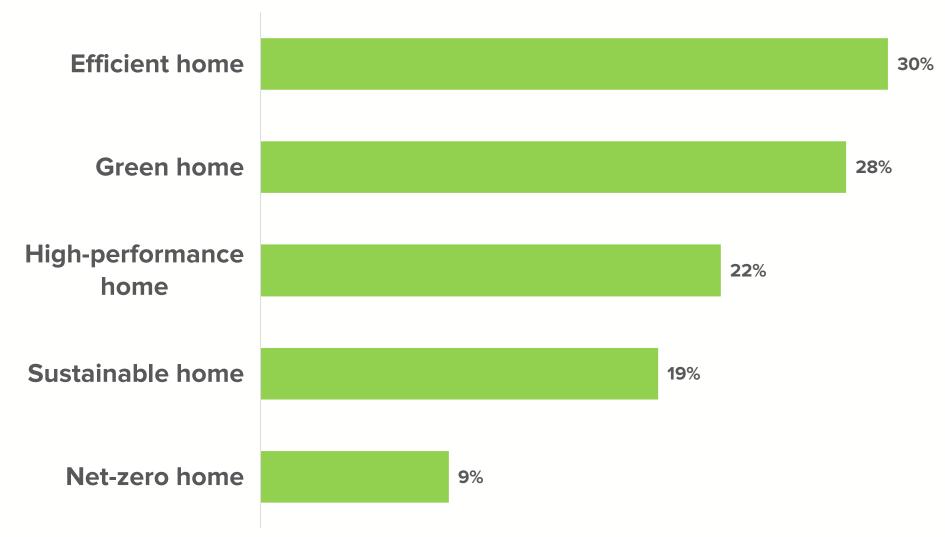
(This is why builders will likely tell you it's not worth the extra work and money to go with SIPs)



This confusion is also seen in their lack of confidence with terms and phrases.



Most Energy Savvies aren't confident about what you mean when you use any of these terms.



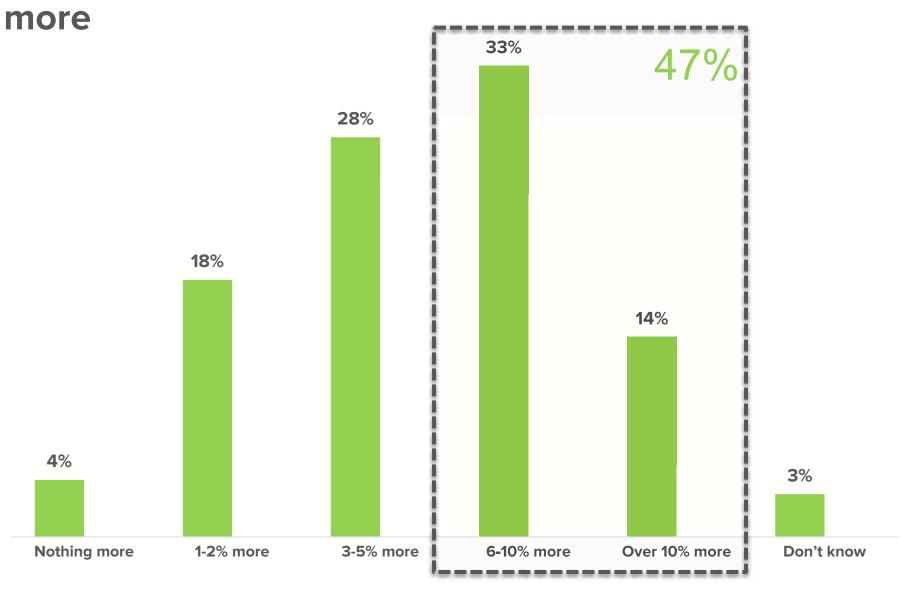


Regardless of what you call it, they say they're willing to pay more for the *benefits* of this kind of home.



How much more?

Nearly half of Energy Savvies say they'll pay 6%-10% or





Yet builders have much less faith in consumers' willingness to pay more, with two thirds of builders

estimating 3-5% or less. 28% 63% 25% 24% 22% 18% 16% 14% **7**% **5**% 3% 1-2% more 3-5% more 6-10% more Over 10% more Don't know **Nothing more**





There's also a disconnect between **the specific features** builders and Energy
Savvies themselves believe consumers will pay for.



Top three things Energy Savvies say they'll pay more for

Higher efficiency (ENERGY STAR®) appliances



Renewable electric power generation systems such as solar, geothermal or wind



Higher efficiency (or SEER) HVAC, furnace, or air conditioning





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Top three things builders say they'll pay more for

Higher efficiency (or SEER) HVAC, furnace, or air conditioning



Higher efficiency (ENERGY STAR®) appliances



Low-E/High efficiency windows



And remember these "Top 3" builder "must-haves"?





91%

Higher efficiency (ENERGY STAR®) appliances



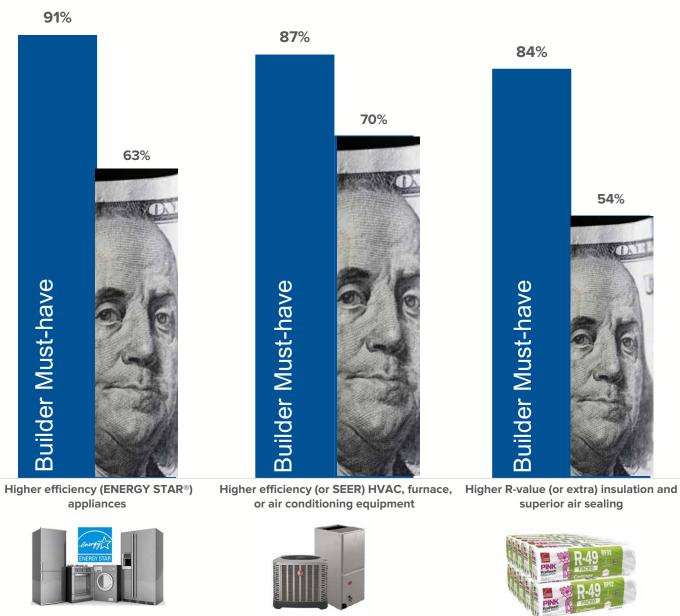
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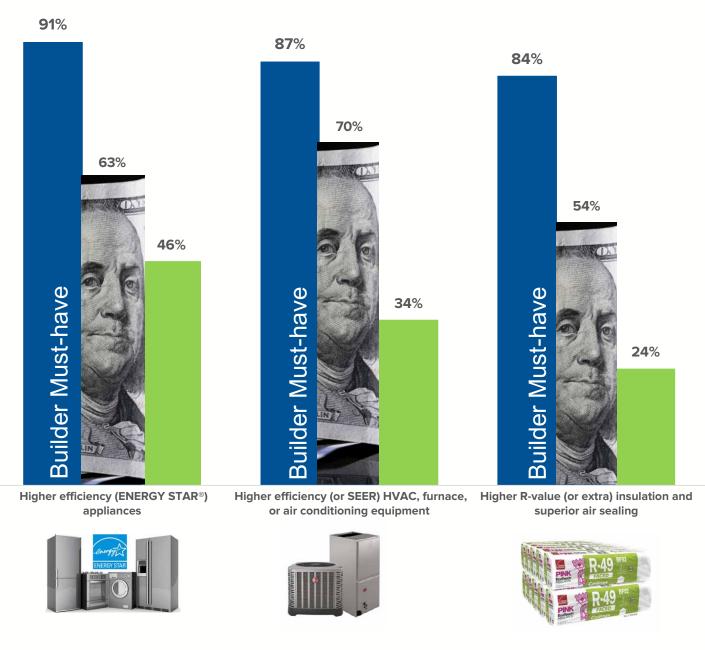


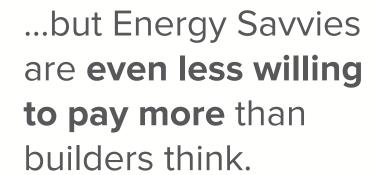
Builders recognize that consumers likely

won't pay on par with the "must" nature of these items...



Q8 - Please check the features you consider to be must-haves in any home you call "sustainable?" (Builder survey) 44 Q10 - In your opinion what sustainable features do you think homebuyers would be willing to pay more for? (Builder survey)







Q10 - In your opinion what sustainable features do you think homebuyers would be willing to pay more for? (Builder survey)

Q26 - What sustainable features would you be willing to pay more for? (Consumer survey)

Shelton



The disconnect in perception vs. reality makes clear the need to highlight the right things in marketing efforts.



The disconnect also makes clear that it isn't about marketing individual features – it's about marketing a comprehensive package of benefits.



What people want to hear about in a new home is a mix of luxury, smart and green.



Conspicuous consumption isn't gone...





...it's just starting to look different.









SIPs go a long way towards making homes truly sustainable

• • •





But they don't pass the "I can see it" test.











So make them visible





Imagine a sign in front of the SIPs house that said, "Be comfortable in a new home **faster** with SIPs"





You can visibly show the speed benefit and comfort benefit during construction, then work with the builder to canvas those neighborhoods to further tell the story.



And as you do that, you need to use messaging that communicates the benefits home buyers actually care about in the right way



Frame "savings" messages about money as "loss avoidance"



believe telling someone that an energy-efficient home helps you avoid wasting money and natural resources is an effective way to get people to spend \$1,500 on efficient home features







Health

+

Comfort





believe their house has a moderate to strong impact on their health

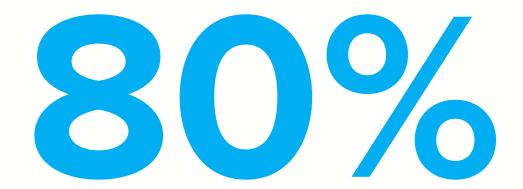
Source: Energy Pulse 2018 n=2,009 Gain a sustainable advantage.



65%

are at least somewhat concerned about indoor air quality

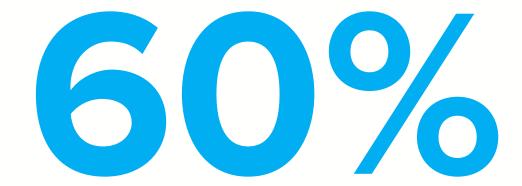




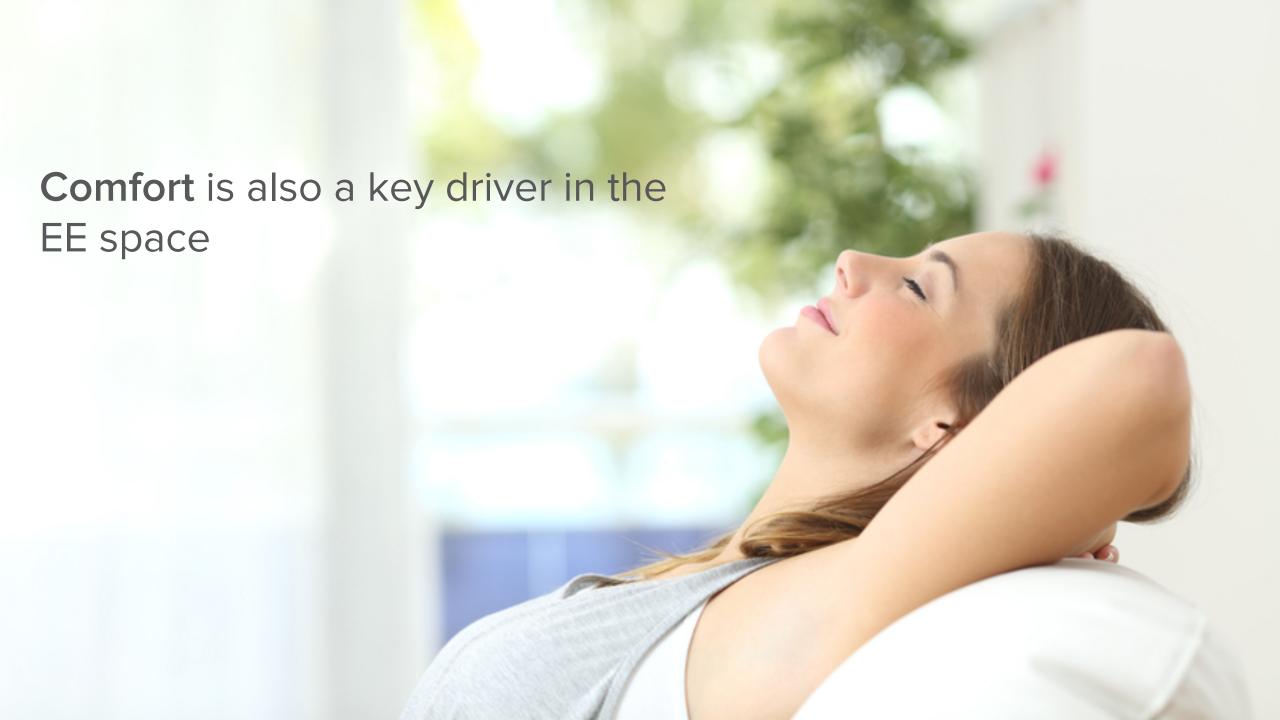
think energy efficient homes are healthier homes

Source: Energy Pulse 2018 n=2,009 Gain a sustainable advantage.





believe telling someone that an energy efficient home is a healthier home is an effective way to get people to spend \$1500 on efficient home features





Ranked 1st

"making my home more **comfortable**" is ranked as the number one reason consumers give for "spending money on my home"





believe telling someone that an energy-efficient home allows you to set your thermostat to a more **comfortable** level without increasing your bill is an effective way to get people to spend \$1,500 on efficient home features





believe telling someone that an energy-efficient home is a more **comfortable** home, with fewer drafts and consistent temperatures in all rooms is an effective way to get people to spend \$1,500 on efficient home features



You've also got to deal with builder perceptions



4000 of Builders

Agree/Strongly Agree that more people will be interested in green homes.



of Energy Savvy prospective homebuyers

Builder perceptions about SIPs gathered in two studies:

US Department of Housing and Urban Development

- Value seen in SIPs is dependent on output volume
 - High volume builders: price benefits through reduced time, labor, and waste removal costs--makeup for the higher up-front cost of panels
 - Low volume builders: quality benefits in regard to the quality of home output
- Issues seen:
 - Major barrier: lack of crew expertise on installation
 - SIPs are hard to install wiring and plumbing in
 - Other builders aren't using SIPs
 - Local building inspectors often have to be educated about SIPs, which creates another hurdle for builders to deal with

University of Colorado

- Issues seen:
 - Lack of expertise in installation
 - SIPs reduce air flow and create poor air quality
 - Water damage and fire pose serious threats to long-term durability
 - Very susceptible to mold/mildew
 - Optimum environment for insects to live in, so they have to be treated with insecticides



Builder perceptions about SIPs stated in two articles:

Builder Magazine:

- Builders who have used SIPs see the value
- Issues seen:
 - Large learning curve with the new technology; lack of expertise
 - SIPs come with less flexibility for changing plans on-site
 - Assemblers do not have to have the same level of carpentry skills, so it represents a loss of jobs
 - Price-savings depends on the situation for the specific builder; not guaranteed
 - "Want" has to come from the home buyer
 - Buyers typically would rather allocate the extra money to additional square footage rather than to EE

Architect Magazine

- Issues seen:
 - Long term durability is unknown
 - Difficult to wire and add plumbing
 - Not "tried and true" so they are reluctant to use something untested



What you need to do:

- Aggressively tackle negative health perceptions
 - Fund and publish studies
 - Gain endorsements from noted health organizations and/or practitioners
- Position SIPs as an answer to the labor shortage
 - Create training programs branded to communicate how easy it is to install a SIP
- Follow an "anthill approach"
 - Build up a few key communities at a time where you already have a few builders using SIPs vs. spreading out everywhere.
 - In those communities, train builders, the workforce and the building inspectors
 - Lunch and learns, workshops, signage, home shows, AIA courses



Summary



Summary:

- Half of the people in the market for a new home want the benefits of a greener, more efficient home
- But it's about the benefits and the comprehensive package. It's NOT about features or individual options
- Builders are not aligned they don't think the market wants efficiency and, if they do, they don't prioritize what home buyers most value (certifications, visible cues)
- You need to reframe the consumer message to be about avoiding waste, being smart/in control, being comfortable and healthy. And you need to leverage the fast, visible nature of SIPs construction
- You need to reframe your positioning with builders, teeing up SIPs as a solution to the labor shortage problem, overcome negative perceptions and work community-by-community to train and empower them to succeed.



Questions



Thank you!

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